













(WALDEN

The new european Key Player

In transport and logistics for healthcare and high precision markets

Walden is the new combined approach, relying on strong pillars to create a unique ecosystem of solutions around customers' needs



Walden Group Key figures

A solid and healthy French family group



6 000



08

Billions of euros in cash receipts each year



180

Countries of our delivery network



250

Operating site in Europe



2,6

Billions of euros in net turnover



7 000

Transport and delivery vehicles in our European network

Since 1951, Walden has been controlled by the Baudry family, without financial investors.

The new group, including the financing of acquisitions, has a net debt to EBITDA ratio of close to 0%.

Walden is supported by a network of international and regional banks enabling it to execute its investment and growth plan without dilution





A new division is born

WALDEN EXPRESS INTERNATIONAL





They want it all ... right away!



What I want
Where I want
When I want



Best choice at the best price



Simplicity & customization



Confidence and awareness



Quick



possible Wherever I want it



Freedom



Low CO₂ impact



Fiability



Price





We are the partner of your customer experience



USP

The perfect ally for customer experience

3 pillars

The right service offer

accessible, comprehensive, innovative

The right NPS:

Even in unforeseen events

The right partner

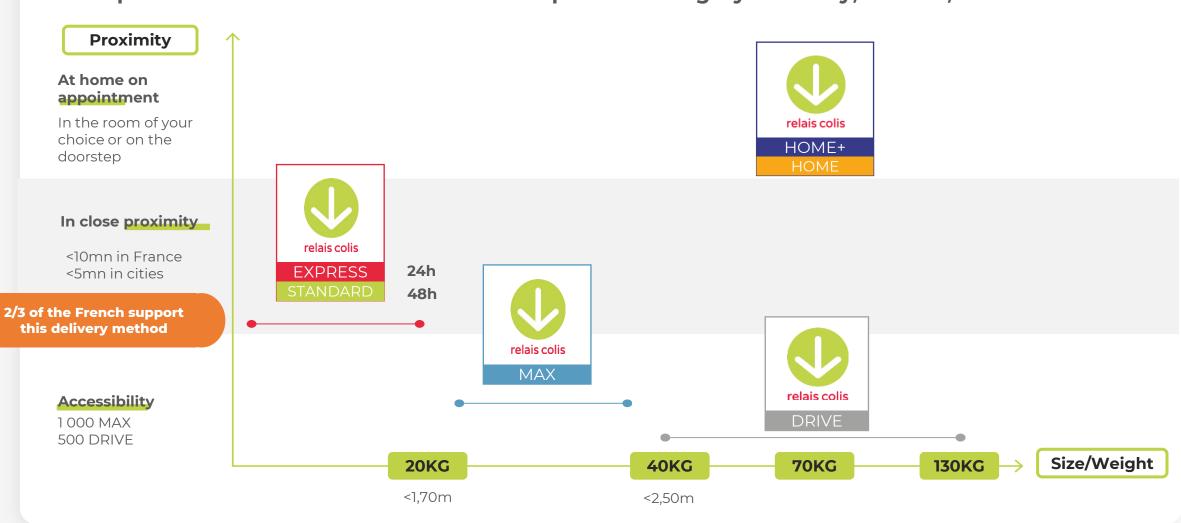
Who build with you





Our e-traders offers

Adapted and accessible solutions for each product category: one way, reverse, C2C







Your nearby strenghts

PROXIMITY Of life

92% less than **10 minutes** away, **5** minutes **in town** Close to home

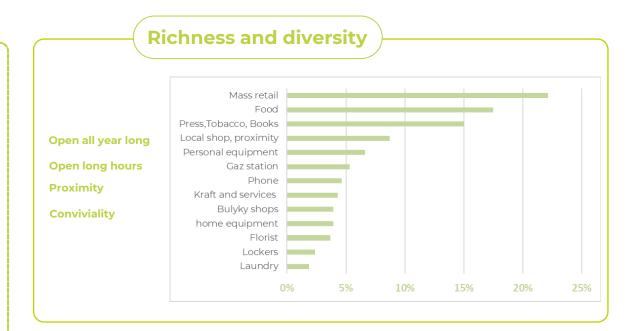
Daily **ANIMATION**

More than **60 people** central and local coordination

Weekly and annual **OPENINGS**

58.5H weekly opening**43%** open on Sunday**25%** large-scale distribution

CAPACITY DIVERSITY STRENGTH Experience
Mensual NPS
Controlled redirection









Network development strategy

Beyond quantity: We develop proximity and quality







CLOSE TO LIFE

- Importance of time slots
- Complementarity between human resources / instructions / local / national partners
- New geomarketing tools





QUALITY OF WELCOME

 New customer experience management tools





DAILY LOCAL ENTERTAINMENT

Verbatim monitoring with a monthly NPS survey

 60 people dedicated to relay activities and related with head office and the local agency

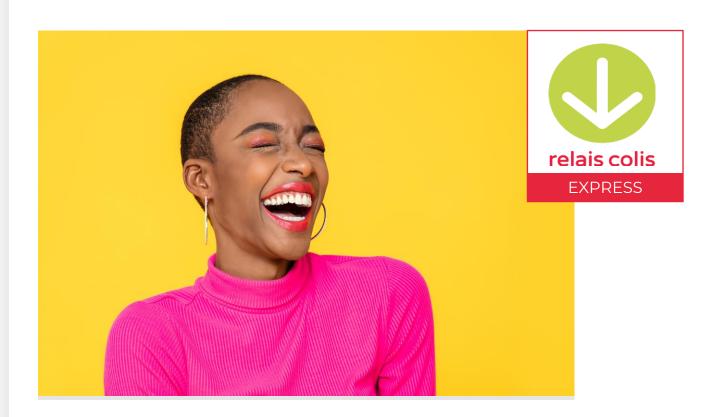






Pickup Point: Our competitive innovations

Simplicity and serenity



Don't wait anymoreOrdered by evening,

option smart 🕛

No more printingSend or return your parce
with your smartphone





For your bulky parcels, home delivery with appointment





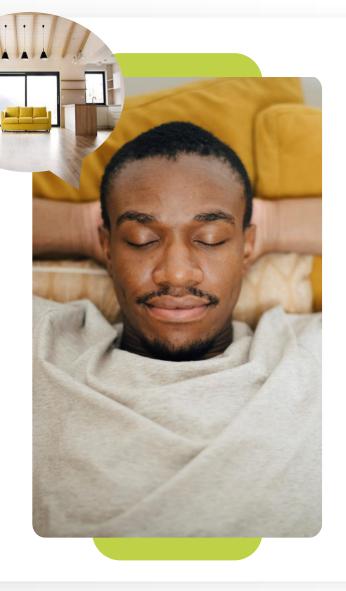
Delivery and unpacking in the room of your choice

Packages with no limits weight or size

Innovation Relais Colis®

Booking a **RDV online** when ordering, by SMS or phone

2-hour time slot specified the day before Free second delivery attempt if 1st delivery fails





Your parcel delivered right to your door Packages up to 70kg and 2.5m in length



A self-service delivery available in 500 pickup point in France 0 to 130kg per shipment, 80kg per parcel max lengh 3.5m





Bulky a premium service: Your « added » peace of mind

For your customer

Booking Online



Clear from the outset

The choice of my appointment as soon as Lorder

Live tracking



No stress or waiting

I wait for nothing and live the arrival of the delivery man



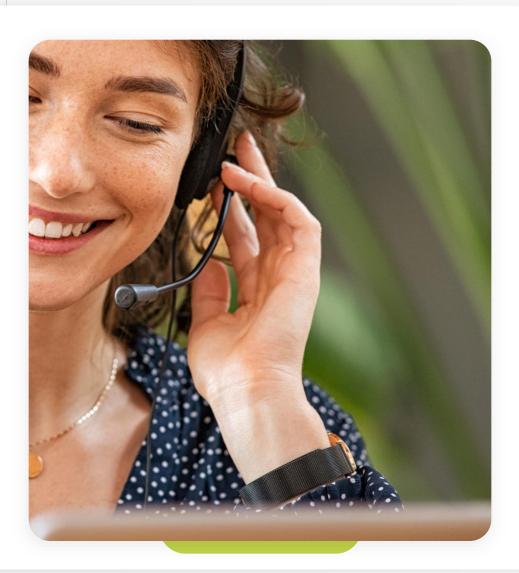
For you

- Delivery as if you were there with a digital Proof Of Delivery (POD)
- The latest generation of Personal Digital Assistant (PDA)
- Pictures of parcels in case of reserve
- Extranet tracking
- Feedback and monitoring NPS
- Satisfaction surveys carried out just after delivery
- All the stakeholders are insentived





Customer service: disponibility, added value, proactivity



A team of account managers at your service

- **Dedicated** to monitoring your account (solution exclusively for key accounts)
- Within a multi-skilled team that is always available
- Daily contact with agencies involved in the resolution of investigations, your commercial contact and the IT department to provide you with the best level of response on a daily basis

Your dedicated web interface

- A secure interface to access your information in real time
- To manage and monitor the processing of claims in direct relation
- To access your reports and **key data**
- For coordinated real-time information between your customer service, the parcel delivery service and our agencies

Responsive and quality responses

- An first response within 24 hours
- Closure in **3 days max** in a relay, in **6 days max** at home with local investigation
- Average closing time <1,5j
- Qualitative tracking of responses: weekly score, multi-claims management

The new VAE program deployed since 2021

- To make every customer contact a **Value-Added E**xperience
- From reactivity to **proactivity**





The Relais Colis CSR policy Objectif carbone neutrality by 2040

Our COMMITMENTS

CARBON ACTIONS

RECOGNIZING OUR

CSR APPROACH

- As a signatory since 2018, Relais
 Colis has demonstrated its desire to measure, control and reduce its environmental footprint.
- Aware of the climate issue, Relais Colis is committed to achieving carbon neutrality by 2040.





- Elimination of unnecessary kilometres through massification to the last kilometre, optimisation of routes, quality
- Delivery by bicycle to the last kilometre (Lyon, Grenoble, Paris test centres)
- Renewal and maintenance of the fleet (15% non-diesel, inflation, etc.)
- **Ecodriving:** training, telematics and animation
- Energy optimisation (building insulation, intelligent lighting)
- Recycling of WEEE and facilitating the circular economy
- New CO2 meter, AFNOR standard

Bronze medal winner in 2020, Relais Colis is aiming for silver in 2023 thanks to the affirmation of its social policy coupled with its carbon actions

- → Customer satisfaction
- → The campaign against discrimination
- → Business ethics
- > Responsible purchasing
- → Employee well-being



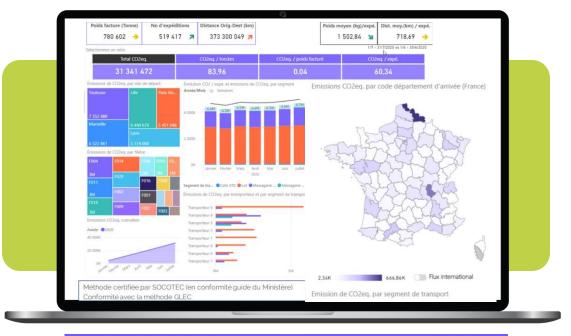






Sightness, a new generation of CO₂ calculator

To meet our customers' growing demands





Carbon measurement

requests

Overcoming technical complexities

Standardize **data** collection

A **functional and precise tool** connected to our real data

Implement **action plans** in the right places and measure their impact





Relais Colismain references

















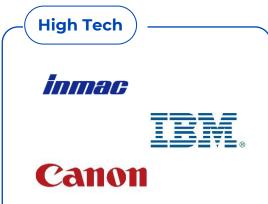




Ciblex main references

















OUR BTOB POSITIONNING

A sector-based approach with over 40 years of experience in value-added express delivery,

These assets have enabled us to develop know-how and value-added express solutions, adapted to each recipient.

Today, the solid support of the Walden Group reinforces our development strategy which is oriented towards high value-added, innovative and ecological express solutions.



H EXPRESS

D+1 DELIVERY HAND DELIVERY FROM THE FIRST HOUR

- » WITH GUARANTEED TIME DELIVERY
- » HAND DELIVERY
- » WITH PROOF OF DELIVERY (POD)
 - Pick-up from Monday to Friday in France and Europe
 - H8¹, H9² or H12³ express delivery from Monday to Friday,
 - Option Saturday morning
 - **POD** available in real time
 - Parcels from 0 to 30kg







OPTION



For each of your consignees, it is the guarantee of an on-time delivery!



DELIVERY IN D+1

IN SAFE PLACE BEFORE THE OPENING OF YOUR CONSIGNEES

- » IN NIGHT OR EARLY MORNING DELIVERY
- » IN SAFE LOCKERS, OR SAS or any other secured location referenced by Ciblex
- » REAL TIME INFORMATION ON DELIVERY (IOD)
 - Pick-up from Monday to Friday in France and Europe
 - D+1 Overnight* Express delivery before 8am, before 9am from Tuesday to Saturday
 - Reverse logistics in D+1 before noon
 - **IOD** available in real time
 - Parcels from 0 to 30kg













¹ **H Night**: Delivery possible before 7am in Paris and Ile de France, before 8am or 9am in the rest of France. A study of faisability requiered

³ Care boots delivery possibility



CDISPO «PRO»

A DROP OF POINT NETWORK DEDICATED TO TRAVELLING PROFESSIONALS

- » FXPRESS OVERNIGHT DELIVERY AND DROP OF REVERSE PACKAGES
- » YOUR PRODUCTS AVAILABLE BEFORE 8 AM
- » HAND DELIVERY WITH PROOF OF DELIVERY (POD)
 - Delivery before 8 am from Monday to Friday
 - **Option:** Saturday morning delivery
 - Hand delivery confirmation and Proof of delivery (POD) available in real time
 - **SMS Alert** of availability, anomaly, on hold etc.
 - Reverse in D+1 before noon²
 - Parcels from 0 to 30kg











- Stocks optimisation
- On site intervention optimisation
- Offer an after-sales services to your



² For a drop package before noon, pass the delay, reverse in D+2.

